• Opinion polls actually work.

• You can separate skill from luck in the aggregate but not at an individual level.

• Beware the ludic fallacy – most real-world uncertainty is not analogous to games of chance.

• In a competitive situation, injecting randomness is often helpful.

• Coding for secrecy is essentially the same as coding for efficient communication or storage.

• You’re not genetically related to most of your 10’th generation ancestors.